



**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Basic Financial Statements and  
Management's Discussion and Analysis

June 30, 2008 and 2007

(With Independent Auditors' Report Thereon)

**NEW JERSEY CITY UNIVERSITY**  
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Management's Discussion and Analysis

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**Introduction**

This section of the financial statements of New Jersey City University (the University) presents management's discussion and analysis of the financial performance and condition for the years ended June 30, 2008 and 2007, and comparative amounts for the year ended June 30, 2006. This section is designed to assist readers in understanding the accompanying financial statements, and therefore, should be read in conjunction with the financial statements and the related footnote disclosures.

**University Overview**

Since the date of its charter by the New Jersey Legislature in 1927, the University continues to evolve as a reputable institution of higher learning. Although the University was founded as a teacher training institution, its subsequent dynamic growth has been based on its energetic and creative response to public demands for new educational programs. While the University's location in the urban center of the Northeast affords students all of the varied cultural and intellectual stimulation of a city, the campus has retained a quiet atmosphere for study, and a size conducive to a strong relationship between students and faculty which enhances learning. More than 30 degree programs are currently being offered at the University. In addition, graduate programs and teacher certification programs are also available. Computer science, business administration, criminal justice, and health sciences are among some of the newer programs which have joined the traditional programs of study in the liberal arts. During the summer of fiscal year 2008 the University also began offering an undergraduate accelerated nursing program. The student body of the University is drawn from a broad base of the population and includes the high school graduate pursuing a four-year degree sequence, as well as nontraditional students. These nontraditional students include the older student, the part-time student, and the working student, all of whom are able to avail themselves of flexible class scheduling.

The New Jersey City University Foundation, Inc. (the Foundation) was established as a nonprofit corporation to provide an independent instrument of control of funds, from other than state resources, which support the purposes and mission of the University. The Foundation qualifies under Section 501(c)(3) of the Internal Revenue Code and is exempt from both federal and state taxes. Because the Foundation's resources have historically only been used by or for the benefit of the University, the Foundation is considered a component unit and is discretely presented in the University's financial statements.

**Financial Statements**

The University's financial report includes three financial statements: the Statement of Net Assets, the Statement of Revenues, Expenses, and Changes in Net Assets, and the Statement of Cash Flows. These financial statements are prepared in accordance with Governmental Accounting Standards Board (GASB) principles.

GASB Statement No. 35, *Basic Financial Statements – and Management's Discussion and Analysis – for Public Colleges and Universities*, establishes standards for external financial reporting for public colleges and universities requiring that financial statements be presented on a basis to focus on the University as a whole. Previously, financial statements focused on the accountability of individual fund groups. GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, establishes criteria for assessing whether certain organizations should be reported as a component unit of the financial reporting entity and has resulted in the inclusion of the Foundation in the University's financial statements.

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**Statement of Net Assets**

The Statement of Net Assets presents the financial position of the University at the end of the fiscal year. Assets, excluding capital assets, are generally carried at estimated fair value. Capital assets are carried at cost and are depreciated over their respective useful life. Assets are classified as current and noncurrent. Current assets are those assets considered to be convertible to cash within one year. Current assets of the University consist primarily of cash, short-term investments, including the State of New Jersey Cash Management Fund, deposits held with bond trustees, and student and grants receivables.

Liabilities are also classified as current and noncurrent. Current liabilities are those liabilities due and anticipated to be paid within the upcoming fiscal year. Current liabilities of the University consist primarily of trade accounts payable, accrued benefits, and current portion of long-term debt.

Net assets are the residual interest in the University's assets after the liabilities are deducted. Net assets are classified into three categories: net assets invested in capital assets, net of related debt; expendable restricted net assets; and unrestricted net assets. The first category, net assets invested in capital assets, net of related debt, reflects the equity in capital assets that the University owns. Expendable restricted net assets are assets that are subject to externally imposed restrictions governing their use, including debt service and other bond covenant requirements and capital grant funds. The final category, unrestricted net assets, is available to be used for the general purpose or operations of the University.

A summary of the University's assets, liabilities and net assets at June 30, 2008 and 2007, and comparative amounts at June 30, 2006 are as follows:

	<b>2008</b>	<b>2007</b>	<b>2006</b>
		(In millions)	
Assets:			
Current assets	\$ 38.2	29.4	23.3
Noncurrent assets:			
Capital assets	172.8	177.0	173.3
Other assets	20.9	25.9	35.8
Total assets	\$ 231.9	232.3	232.4
Liabilities:			
Current liabilities	\$ 13.4	15.2	17.3
Noncurrent liabilities	119.7	120.5	124.2
Total liabilities	\$ 133.1	135.7	141.5

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	<u>2008</u>	<u>2007</u>	<u>2006</u>
		(In millions)	
Net assets:			
Invested in capital assets, net of related debt	\$ 63.7	69.3	60.2
Restricted for expendable:			
Renewal and replacement	2.6	2.4	3.1
Capital projects	—	0.1	—
Debt service reserve	2.5	2.5	3.7
Debt service – principal	1.3	0.5	2.0
Perkins loans	0.2	0.2	0.2
Unrestricted	28.5	21.6	21.7
Total net assets	<u>\$ 98.8</u>	<u>96.6</u>	<u>90.9</u>

**Statement of Net Assets – Financial Highlights**

As of June 30, 2008, the University's total assets decreased by \$0.4 million to \$231.9 million from \$232.3 million as of June 30, 2007. This decrease is primarily attributable to a decrease of \$4.2 million in capital assets due to depreciation as well as decreases in grant receivables of \$1.5 million. These decreases were offset by increases in cash and cash equivalents of \$5.3 million.

As of June 30, 2007, the University's total assets decreased by \$0.1 million to \$232.3 million from \$232.4 million as of June 30, 2006. This decrease is primarily attributable to an increase of \$0.8 million in deferred financing costs, net in relation to the 2007 F bond as well as increases in student receivables and grant receivables of \$0.4 million and \$0.6 million, respectively. These increases were offset by a decrease of \$1.4 million in other receivables. In addition, during fiscal year 2007, the majority of the University's capital expenditures were incurred relating to the Gilligan Student Union Building and the Chiller Replacement project in Rossey Hall, which resulted in the transition of cash between deposits held with bond trustees and capital assets.

As of June 30, 2008, the University's total liabilities decreased \$2.6 million to \$133.1 million from \$135.7 million as of June 30, 2007. One of the two major components is a decrease of \$1.1 million in long-term debt due to principal payments made during fiscal year 2008. The second major component is a decrease in vendor accruals and accounts payable of \$3.7 million as of June 30, 2008. This is primarily attributed to a reduction in the number of capital projects in progress as of June 30, 2008 as compared to June 30, 2007. These decreases were offset by increases in accrued interest, compensated absences, deferred student tuition and fees, and deferred grant revenue of \$2.2 million.

In April 2008, the University issued \$68.4 million in Series 2008 E Revenue Refunding Bonds through the New Jersey Educational Facilities Authority (NJEFA) to finance the refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2003 A in its entirety, as well as to finance the current refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2005 A in its entirety, and finance the payment of the costs of issuance of the Bonds. In addition to the Series 2008 E Revenue Refunding Bonds, the

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University also issued \$6.1 million in Series 2008 F Revenue Refunding Bonds through the NJEFA to finance the refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2006 C in its entirety and finance the payment of the costs of issuance of the Bonds.

As of June 30, 2007, the University's total liabilities decreased \$5.8 million to \$135.7 million from \$141.5 million as of June 30, 2006. One of the two major components is a decrease of \$4.8 million in long-term debt due to principal payments made during fiscal year 2007. In April 2007, the University issued \$17.9 million in Series 2007 F Revenue Refunding Bonds through the New Jersey Educational Facilities Authority (NJEFA) to finance the advance refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1998 E in its entirety, as well as to finance the advance refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1999 B and 2002 A, and finance the payment of the costs of issuance of the Bonds. The second major component is a decrease in vendor accruals and accounts payable of \$0.8 million as of June 30, 2007. This is primarily attributed to a reduction in the number of capital projects in progress as of June 30, 2007 as compared to June 30, 2006.

The State of New Jersey is implementing Government Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* for the fiscal year ending June 30, 2008. The State of New Jersey is legally responsible for contributions to the other postemployment benefits plan that covers the employees of New Jersey City University. The employees of New Jersey City University are employees of the State of New Jersey, therefore the other postemployment benefit plans liability will be reported by the State of New Jersey.

The current ratio of the University measures the institution's ability to satisfy current obligations as they come due. The University's current ratio was 2.9, 1.9, and 1.3 as of June 30, 2008, 2007, and 2006, respectively. The ratio of unrestricted financial resources to operations is a key indicator of financial strength and flexibility to cover operating expenses without relying on generating additional resources. The University's unrestricted financial resource ratio was 22%, 18%, and 19% as of June 30, 2008, 2007, and 2006, respectively.

**Statement of Revenues, Expenses, and Changes in Net Assets**

The Statement of Revenues, Expenses, and Changes in Net Assets presents the revenue earned and expenses incurred during the fiscal year.

The Statement of Revenues, Expenses, and Changes in Net Assets is categorized into three sections: operating revenues, operating expenses, and net nonoperating revenues (expenses). The net difference between these three, results in an increase or decrease in the University's net assets. The change in net assets indicates whether the overall financial condition of the University has improved or declined during the year.

Generally, operating revenues are earned in exchange for providing goods or services. Operating revenues of the University consist of net tuition and fees revenue, as well as Federal, State of New Jersey, and local grant revenue. Operating expenses are expenses incurred to produce goods or services in return for operating revenue, as well as expenses incurred to carry out the mission of the University. Nonoperating revenue is revenue earned for which goods or services were not provided in exchange for such revenue. The State of New Jersey appropriation and interest income are classified as nonoperating revenue of the University. Nonoperating expenses consist of interest expense and gifts to the New Jersey City University Foundation. For the year ended

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June 30, 2008, the Statement of Revenues, Expenses, and Changes in Net Assets reflects a positive year with an increase in net assets of \$2.15 million. The following is the Statement of Revenues, Expenses, and Changes in Net Assets for the years ended June 30, 2008 and 2007, and comparative amounts for the year ended June 30, 2006:

	<u>2008</u>	<u>2007</u> (In millions)	<u>2006</u>
Operating revenues:			
Student revenue (less scholarships)	\$ 50.22	47.09	42.91
Grants and contracts	22.80	21.87	20.64
Other	2.65	2.28	1.83
Total operating revenues	<u>75.67</u>	<u>71.24</u>	<u>65.38</u>
Operating expenses:			
Instruction	50.79	47.01	44.83
Research and programs	—	—	0.01
Public service and enterprise development	—	—	0.01
Academic support	11.86	11.62	10.62
Student services	12.74	11.74	12.28
Institutional support	18.23	18.94	18.96
Operation and maintenance of plant	14.58	13.03	12.40
Auxiliary enterprises	3.66	3.40	3.32
Student aid	2.68	2.50	2.38
Depreciation	7.59	8.49	7.38
Total operating expenses	<u>122.13</u>	<u>116.73</u>	<u>112.19</u>
Operating loss	<u>(46.46)</u>	<u>(45.49)</u>	<u>(46.81)</u>
Nonoperating revenues (expenses):			
State of New Jersey appropriations	32.89	30.98	33.52
State of New Jersey fringe benefit appropriations	17.72	17.98	16.56
Investment income	2.90	3.71	1.43
Interest expense	(4.59)	(2.81)	(3.26)
Other	(0.50)	(0.12)	(0.64)
Net nonoperating revenues	<u>48.42</u>	<u>49.74</u>	<u>47.61</u>
Capital grants and gifts	<u>0.19</u>	<u>1.39</u>	<u>0.27</u>
Increase in net assets	2.15	5.64	1.07
Net assets, beginning of year	<u>96.62</u>	<u>90.98</u>	<u>89.91</u>
Net assets, end of year	<u>\$ 98.77</u>	<u>96.62</u>	<u>90.98</u>

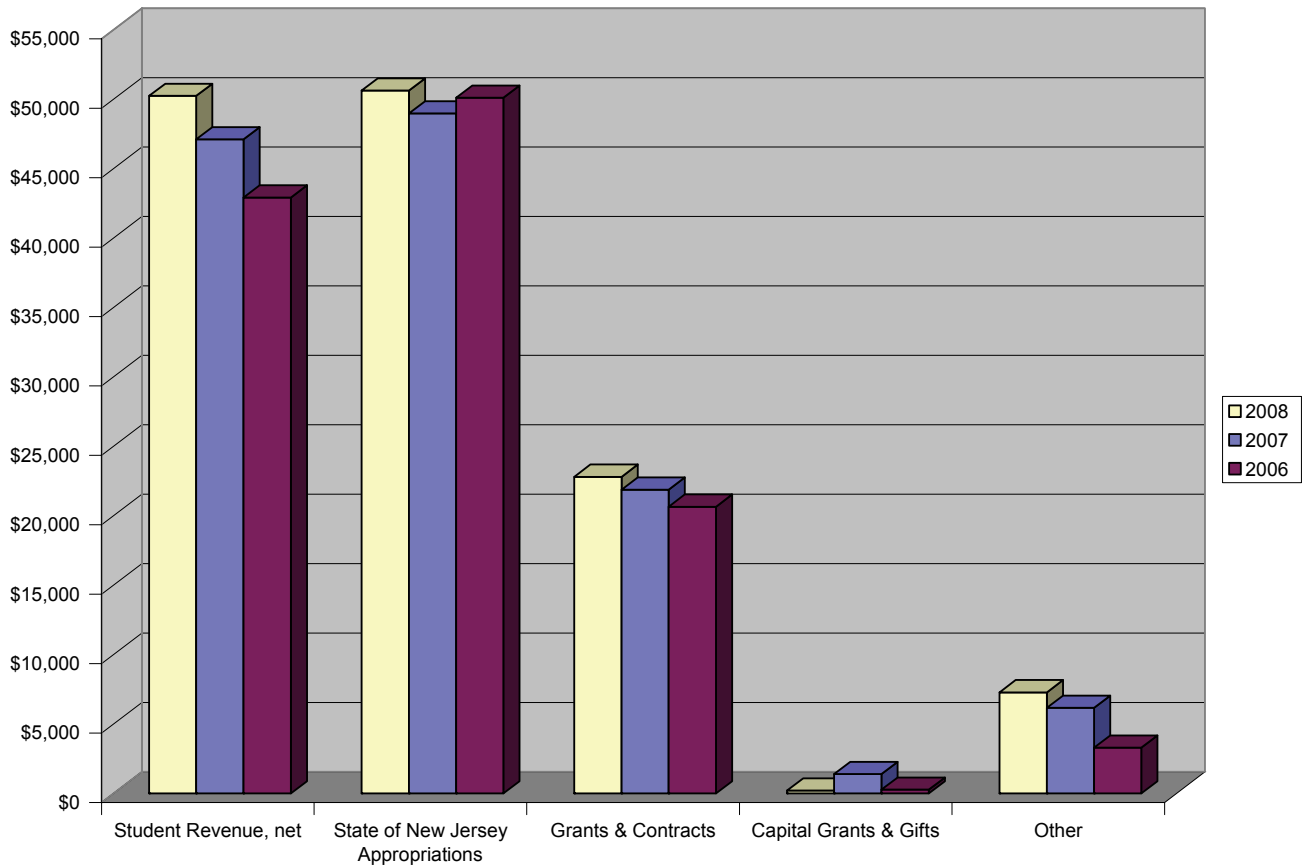
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**Financial Highlights – Revenues**

The University derives its revenue from a variety of sources. The following is an illustration of revenues by source, both operating and nonoperating, which are used to fund the University's activities for the years ended June 30, 2008 and 2007, and comparative amounts for the year ended June 30, 2006 (amounts in thousands):



		<b>2008</b>				
		<u>Student revenue, net</u>	<u>State of New Jersey appropriations</u>	<u>Grants and contracts</u>	<u>Capital grants and gifts</u>	<u>Other revenues</u>
Amounts (in thousands)	\$	50,218	50,612	22,795	193	5,751
Percent		38.8%	39.1%	17.6%	0.1%	4.4%
		<b>2007</b>				
		<u>Student revenue, net</u>	<u>State of New Jersey appropriations</u>	<u>Grants and contracts</u>	<u>Capital grants and gifts</u>	<u>Other revenues</u>
Amounts (in thousands)	\$	47,089	48,966	21,870	1,394	6,159
Percent		37.5%	39.0%	17.4%	1.1%	5.0%



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	2006				
	Student revenue, net	State of New Jersey appropriations	Grants and contracts	Capital grants and gifts	Other revenues
Amounts (in thousands)	\$ 42,909	50,084	20,642	270	3,295
Percent	36.6%	42.7%	17.6%	0.2%	2.9%

For 2008, 2007, and 2006, State of New Jersey appropriations and student tuition and fees were the primary sources of funding for the University's academic programs. The State of New Jersey appropriations for the fiscal years ending June 30, 2008, 2007, and 2006 were \$50.6 million, \$49.0 million, and \$50.1 million, respectively. The State of New Jersey appropriations continue to be affected by the economic climate in New Jersey. Although the base appropriation received from the State increased in 2008, the University did not receive funding of the salary program for wage increases that the University is contractually obligated to meet. Total student revenue, net, for fiscal years ending June 30, 2008, 2007, and 2006 were \$50.2 million, \$47.0 million, and \$42.9 million, respectively. This comprised 38.8%, 37.5%, and 36.6% of the revenue received by the University for the fiscal years ending June 30, 2008, 2007, and 2006, respectively. Tuition rates were increased by 7.4%, 8%, and 6.8% for the academic years beginning in fall 2008, 2007, and 2006, respectively.

For the year ended June 30, 2008, 2007, and 2006, revenues from Federal and State of New Jersey grants were \$22.8 million, \$21.8 million, and \$20.6 million, respectively. The major grant programs and sponsors at the Federal level include Pell, College Work Study, Trio-Upward Bound, Hispanic Serving Institutions – Title V, Gear Up, Newark Striving Readers, and Americorps, among others. Major State of New Jersey grant programs include Tuition Aid Grant (TAG), Educational Opportunity Fund, College Bound, and Youth Corps. Financial aid grants including Pell and TAG increased by \$1.3 million, \$1.6 million, and \$0.24 million, for fiscal years ending June 30, 2008, 2007, and 2006, respectively. Such increases have been in proportion to the increase in tuition and fees.

During fiscal year 2008 and 2007 the University recognized revenue relating to one capital grant for \$0.09 million each year in relation to the annual U.S. Department of Housing and Urban Development (HUD) subsidy and one capital gift for \$0.09 million and \$0.16 million, respectively, from the New Jersey City University Foundation which was used to finance capital expenditures relating to the University's New Jersey City Waterfront facility. In addition, in 2007 the University recognized \$1.1 million of capital grant revenue relating to imputed interest revenue calculated on the New Jersey Infrastructure Trust low interest rate loan. The proceeds of this loan were expended in conjunction with the West Campus Redevelopment Project. During fiscal year 2006, the University recognized revenue relating to one capital grant for \$0.27 million which was used to finance capital expenditures relating to the science fume hood replacement project.

For the years ended June 30, 2008 and 2007, investment income was \$2.9 million and \$3.7 million, respectively. General interest income decreased by approximately \$0.8 million as compared to the prior fiscal year due to a decrease in interest rates as a result of the current market environment. However, during 2008 interest income was recognized in trust cash due to investment maturities in the Series 2003 A Revenue Bond for \$0.1 million and in the Series 2005 A Revenue Bond for \$0.3 million. For the years ended June 30, 2007 and 2006, investment income was \$3.7 million and \$1.4 million, respectively. General interest income increased by approximately \$0.5 million as compared to the prior fiscal year. In addition, during fiscal year 2007, a realized

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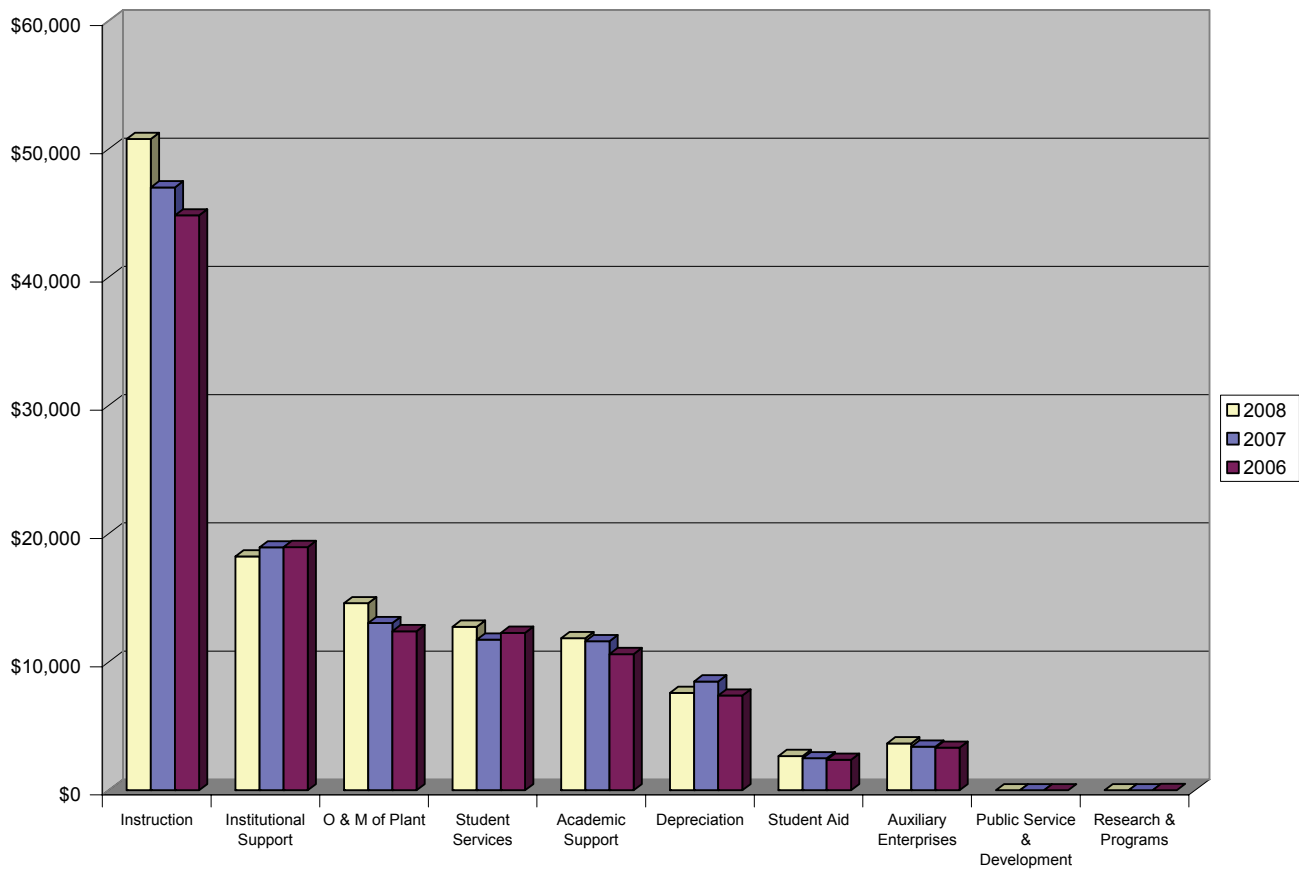
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gain of \$0.6 million was recognized in relation to the sale of the Series 2003 A Revenue Bond Swap. The University also reinvested a number of its securities into short term investment vehicles, such as money markets, in which additional interest income is expected in future fiscal years. Additional interest income was recognized in trust cash due to an investment maturity in the Series 2005 A Revenue Bond for \$0.9 million in February 2007.

**Financial Highlights – Expenses**

For the year ended June 30, 2008, the University's total operating expenses increased \$5.4 million to \$122.1 million from \$116.7 million for the year ended June 30, 2007. The following is an illustration of operating expenses by functional classification for the operating years ended June 30, 2008 and 2007, and comparative amounts for the year ended June 30, 2006 (amounts in thousands):



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		<b>2008</b>									
		<u>Instruction</u>	<u>Institutional support</u>	<u>O &amp; M of plant</u>	<u>Student services</u>	<u>Academic support</u>	<u>Depreciation</u>	<u>Student aid</u>	<u>Auxiliary enterprises</u>	<u>Public service and development</u>	<u>Research and programs</u>
Amounts (in thousands)	\$	50,785	18,235	14,582	12,745	11,857	7,591	2,677	3,659	—	—
Percent		41.6%	14.9%	11.9%	10.4%	9.7%	6.2%	2.2%	3.0%	—%	—%

		<b>2007</b>									
		<u>Instruction</u>	<u>Institutional support</u>	<u>O &amp; M of plant</u>	<u>Student services</u>	<u>Academic support</u>	<u>Depreciation</u>	<u>Student aid</u>	<u>Auxiliary enterprises</u>	<u>Public service and development</u>	<u>Research and programs</u>
Amounts (in thousands)	\$	47,015	18,939	13,034	11,746	11,617	8,487	2,497	3,399	—	—
Percent		40.3%	16.2%	11.2%	10.1%	10.0%	7.3%	2.1%	2.9%	—%	—%

		<b>2006</b>									
		<u>Instruction</u>	<u>Institutional support</u>	<u>O &amp; M of plant</u>	<u>Student services</u>	<u>Academic support</u>	<u>Depreciation</u>	<u>Student aid</u>	<u>Auxiliary enterprises</u>	<u>Public service and development</u>	<u>Research and programs</u>
Amounts (in thousands)	\$	44,833	18,960	12,403	12,280	10,622	7,384	2,383	3,319	5	10
Percent		40.0%	16.9%	10.9%	10.9%	9.5%	6.6%	2.2%	3.0%	—%	—%

Total operating expenses increased by \$5.4 million, \$4.5 million, and \$8.3 million for the years ended June 30, 2008, 2007, and 2006, respectively. These increases were primarily due to increases in salaries, benefits, utilities, and bad debt expense. Total accumulated depreciation as of June 30, 2008, 2007, and 2006 was \$75.4 million, \$69.1 million, and \$61.0 million, respectively. Depreciation expense was \$7.6 million, \$8.5 million, and \$7.4 million for the years ending June 30, 2008, 2007, and 2006, respectively. The University has adopted a strategy of funding depreciation within its budget process. Effective July 1, 2007 the University increased the depreciable useful life of its buildings and building improvements from 20 to 40 years to 25 to 50 years to properly reflect the useful lives of these assets. This resulted in a decrease in the depreciation expenses recognized for building and building improvements for the fiscal year.

### Capital and Debt Activities

The University is committed to the quality and progression of its academic and community programs. This is apparent in its continuation of its expanding resources and the creation of a better environment for all its stakeholders. In order to develop the University in the ever changing face of progress, it continues to renovate old facilities, build new facilities, acquire adjacent properties, and develop its surrounding community.

Capital additions totaling \$4.0 million in fiscal year 2008 consisted of final renovations to the Gilligan Student Union Building which was completed and placed in service, various smaller department renovations and the upgrade of the PeopleSoft Human Resource & Campus Solutions System from version 8.0 to version 8.9 which was also completed and placed into service.

Capital additions totaling \$12.2 million in fiscal year 2007 consisted of renovations to the Gilligan Student Union Building, which houses the University's Cafeteria and Book Store and for miscellaneous department renovations throughout campus. The Karnoutsos Hall of Arts and Science was completed and placed in service. Also, during fiscal year 2007 the University upgraded its PeopleSoft Financial Management System from version 8.4 to version 8.9, the West Campus property was prepared for development, and the University continued to update its technology under its technology replacement program.

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Capital additions totaling \$33.2 million in fiscal year 2006 consisted of renovations to the Gilligan Student Union Building, which houses the University's Cafeteria and Book Store and the construction of the Arts and Science Building, as well as miscellaneous department renovations throughout the campus. During fiscal year 2006, demolition of the Baldwin Steel facility and adjacent buildings was completed.

In April 2008, the University issued \$68.4 million in Series 2008 E Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2003 A in its entirety, as well as to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2005 A in its entirety, and finance the costs associated with the issuance of the Bonds, including certain swap termination payments.

In April 2008, the University issued \$6.1 million in Series 2008 F Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2006 C in its entirety and finance the payment of the costs of issuance of the Bonds.

In April 2007, the University issued \$17.9 million in Series 2007 F Revenue Refunding Bonds through the NJEFA to finance the advance refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1998 E in its entirety, as well as to finance the advance refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1999 B and 2002 A, and finance the payment of the costs of issuance of the Bonds.

In January 2006, the University issued \$5.9 million in Series 2006 C Revenue Refunding Bonds through the NJEFA to finance the advance refunding of a portion of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1999 B, refinance a bank loan in the principal amount of \$5.2 million, and finance the payment of the costs of issuance of the Bonds. Current year capital asset additions were funded with tax-exempt debt, taxable debt, grants, gifts, as well as funds from current operations. In January 2005, the University issued \$21.6 million in Series 2005 A Revenue Bonds through the NJEFA to finance capital projects such as the Gilligan Student Union Building Renovations, Campus Roadway Upgrade, Cogeneration Plant, and Information Technology Equipment. In May 2003, the University issued \$50.2 million in Series 2003 A and B Revenue Bonds through the NJEFA to finance the new Arts & Sciences Tower, the Charter High School, the Business Incubator, the Student Union Building Renovation, and other projects including improvements to the fire sprinkler system, parking facilities, and various renovations.

The University has initiated a study to evaluate and prioritize deferred maintenance requirements for all buildings and supporting infrastructure. Additionally, creation of a Master Facilities Plan has been commissioned to provide a holistic view of current and future building and facilities requirements. The master facilities plan and the deferred maintenance study will form the basis of assessing the scope and timeline for which buildings and associated subsystems must be upgraded or repaired in order to provide well-maintained facilities. In addition to deferred maintenance needs, the University must fund the cost of constructing sewage, water and other utilities infrastructure requirements for lands acquired for the West Side Campus project. Initial estimates are that approximately \$154.5 million will be required to complete the deferred maintenance and West Campus Infrastructure. Funding for these projects could come from the State of New Jersey, additional bond issues, and/or private fundraising or grants.

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Moody's Investors Service and Fitch Ratings Services have assigned debt ratings of "A3" and "A-", respectively, to the University. Bonds that are rated "A" possess many favorable attributes and are considered upper-medium-grade obligations. Factors providing security to principal and interest are considered adequate, while the resources to absorb future financial challenges are not as strong as Aaa or Aa rated institutions.

Long-term debt totaled \$119.1 million, \$120.3 million, and \$125.1 million at June 30, 2008, 2007, and 2006, respectively. An institution's ratio of unrestricted financial resources to debt is a key indicator of financial strength. The University's ratio was 24%, 18.0%, and 17.3% as of June 30, 2008, 2007, and 2006, respectively. Additionally, the University's ratio of debt to total capitalization which is an indication of capacity to support additional debt, at June 30, 2008, 2007, and 2006 was 54.7%, 55.4%, and 58.0%, respectively.

**Economic Factors that could affect the Future**

In fiscal year 2008, the University's percentage of total revenues coming from the State of New Jersey increased to 39.1% from 39% in 2007. The State of New Jersey fiscal year 2009 budget posed significant fiscal challenges as the University's annual base State appropriation was cut for the second time in the last three fiscal years. The resulting 10.3% or \$3.4 million cut in State appropriations coupled with rising fixed costs, State-mandated salary increases, and fringe benefits reimbursement of approximately \$600,000, required prudent steps to develop a balanced budget while maintaining tuition and fee increases at affordable levels.

Despite the difficulties that stem from the budget cuts, the University remains committed to remaining among the most affordable State universities, as well as ensuring that the entire burden of increased operating costs is not passed on to students via tuition increases. As such, tuition and fee increases for fiscal year 2009 are held at 7% as cost containment measures have been implemented across all divisions to mitigate the need for higher tuition. The overall outlook for both graduate and undergraduate enrollment remains stable.

An analysis of the University's deferred maintenance activities for buildings and supporting infrastructure initially estimates funding requirements at approximately \$20 million over the next 5 to 10 years. In the absence of State support for capital expenditures, the University may need to issue additional debt to address these deferred maintenance needs.

The University's strategic plan remains the central guide behind its fiscal planning. In light of trends in declining State support and rising costs, emphasis remains on allocating limited resources to mission-critical initiatives.



**KPMG LLP**  
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Princeton, NJ 08540-6227

## **Independent Auditors' Report**

The Board of Trustees  
New Jersey City University:

We have audited the accompanying financial statements of the business-type activities and the discretely presented component unit of New Jersey City University (the University), a component unit of the State of New Jersey, as of and for the years ended June 30, 2008 and 2007, which collectively comprise the University's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the University's management. Our responsibility is to express opinions on these financial statements based on our audits. We did not audit the financial statements of New Jersey City University Foundation, Inc., a component unit of New Jersey City University. Those financial statements were audited by other auditors whose report thereon has been furnished to us, and our opinion, insofar as it relates to the amounts included for New Jersey City University Foundation, Inc., is based solely on the report of the other auditors.

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the University's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits and the report of the other auditors provide a reasonable basis for our opinions.

In our opinion, based on our audits and the report of the other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component unit of New Jersey City University as of June 30, 2008 and 2007, and the respective changes in financial position and, where applicable, cash flows thereof for the years then ended in conformity with U.S. generally accepted accounting principles.



The management's discussion and analysis on pages 1 through 11 is not a required part of the basic financial statements but is supplementary information required by U.S. generally accepted accounting principles. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

KPMG LLP

October 20, 2008

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)  
Statements of Net Assets  
Business-Type Activities – University Only  
June 30, 2008 and 2007

<b>Assets</b>	<b>2008</b>	<b>2007</b>
Current assets:		
Cash and cash equivalents	\$ 15,870,769	10,540,507
Investments, current portion	10,901,881	9,075,064
Student receivables, net of allowance of \$3,099,000 and \$2,436,000 in 2008 and 2007, respectively	2,168,056	1,986,283
Grants receivables	647,392	2,144,995
Other receivables	3,297,335	2,515,959
Deposits held with bond trustees	5,288,645	3,152,238
Total current assets	<u>38,174,078</u>	<u>29,415,046</u>
Noncurrent assets:		
Deposits held with bond trustees	11,819,847	17,062,712
Investments, noncurrent portion	5,068,602	5,433,060
Student loans, net of allowance of \$835,000 and \$799,000 in 2008 and 2007, respectively	550,669	513,054
Deferred financing costs, net	3,400,950	2,893,321
Capital assets, net of accumulated depreciation of \$75,366,000 and \$69,068,000 in 2008 and 2007, respectively	172,839,556	176,968,110
Total noncurrent assets	<u>193,679,624</u>	<u>202,870,257</u>
Total assets	<u>231,853,702</u>	<u>232,285,303</u>
<b>Liabilities</b>		
Current liabilities:		
Accounts payable and accrued expenses:		
Vendor	2,282,113	6,013,375
Payroll	2,068,684	2,016,332
Compensated absences, current portion	3,296,936	2,683,647
Accrued interest	1,686,979	829,838
Total accounts payable and accrued expenses	<u>9,334,712</u>	<u>11,543,192</u>
Long-term debt, current portion	1,845,790	2,040,080
Deferred student tuition and fees	1,477,222	1,235,116
Deferred grant revenue	682,375	339,693
Total current liabilities	<u>13,340,099</u>	<u>15,158,081</u>
Noncurrent liabilities:		
Long-term debt, noncurrent portion	117,280,351	118,218,036
Other noncurrent liabilities	2,459,507	2,284,648
Total noncurrent liabilities	<u>119,739,858</u>	<u>120,502,684</u>
Total liabilities	<u>133,079,957</u>	<u>135,660,765</u>
<b>Net Assets</b>		
Invested in capital assets, net of related debt	63,666,501	69,363,162
Restricted for:		
Expendable:		
Renewal and replacement	2,578,850	2,443,080
Capital projects	—	58,397
Debt service reserve	2,468,408	2,494,020
Debt service – principal	1,312,954	486,965
Perkins loans	191,312	189,996
Unrestricted	28,555,720	21,588,918
Total net assets	<u>\$ 98,773,745</u>	<u>96,624,538</u>

See accompanying notes to financial statements.



**NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.**  
(A Component Unit of New Jersey City University)

Statements of Financial Position

June 30, 2008 and 2007

<b>Assets</b>	<b>2008</b>	<b>2007</b>
Cash and cash equivalents	\$ 1,979,297	2,027,082
Investments	3,800,314	3,902,566
Prepaid expenses	6,979	7,000
Other receivables	9,206	30,508
Restricted cash and investments	104,910	103,595
Unconditional promises to give, net of unamortized discount	625,492	774,812
Contribution receivable, charitable remainder annuity trust	1,265,565	1,572,029
Computer equipment, net of accumulated depreciation \$21,162 and \$14,652 in 2008 and 2007, respectively	12,653	19,163
Total assets	\$ 7,804,416	8,436,755
<b>Liabilities and Net Assets</b>		
Accounts payable and accrued expenses	\$ 448,101	178,105
Note payable, related party	—	390,000
Total liabilities	448,101	568,105
Net assets:		
Unrestricted:		
Operating	2,270,364	2,529,129
Board designated	343,464	331,835
Fixed assets	12,653	19,163
Total unrestricted net assets	2,626,481	2,880,127
Donor restricted:		
Temporarily	2,715,635	3,012,945
Permanently	2,014,199	1,975,578
Total net assets	7,356,315	7,868,650
Total liabilities and net assets	\$ 7,804,416	8,436,755

See accompanying notes to financial statements.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Statements of Revenues, Expenses, and Changes in Net Assets

Business-Type Activities – University Only

Years ended June 30, 2008 and 2007

	<b>2008</b>	<b>2007</b>
Operating revenues:		
Student revenue:		
Tuition and fees	\$ 62,268,731	57,836,133
Auxiliary enterprises	6,234,850	6,180,429
Less scholarship allowance	(18,284,987)	(16,926,992)
Total student revenue, net	50,218,594	47,089,570
Federal grants	12,168,688	11,696,436
State of New Jersey grants	10,613,141	10,109,257
Private and other grants	13,112	64,938
Other operating revenues	2,651,477	2,281,036
Total operating revenues	75,665,012	71,241,237
Operating expenses:		
Instruction	50,785,084	47,014,582
Public service and enterprise development	—	500
Academic support	11,856,625	11,616,836
Student services	12,745,195	11,746,441
Institutional support	18,234,714	18,939,390
Operation and maintenance of plant	14,582,188	13,033,950
Auxiliary enterprises	3,658,568	3,398,916
Student aid	2,677,138	2,496,908
Depreciation	7,591,063	8,487,092
Total operating expenses	122,130,575	116,734,615
Operating loss	(46,465,563)	(45,493,378)
Nonoperating revenues (expenses):		
State of New Jersey appropriations	32,888,274	30,983,000
State of New Jersey fringe benefit appropriations	17,723,473	17,982,712
Gifts to affiliates	(190,461)	(239,062)
Investment income	2,900,115	3,715,890
Interest expense	(4,586,136)	(2,808,290)
Loss on disposal of capital assets	(512,387)	(48,576)
Other nonoperating income	198,777	162,036
Net nonoperating revenues	48,421,655	49,747,710
Income before other revenues	1,956,092	4,254,332
Other revenues:		
Capital grants and gifts	193,115	1,394,511
Increase in net assets	2,149,207	5,648,843
Net assets as of beginning of year	96,624,538	90,975,695
Net assets as of end of year	\$ 98,773,745	96,624,538

See accompanying notes to financial statements.

**NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.**

(A Component Unit of New Jersey City University)

Statement of Activities and Changes in Net Assets

Year ended June 30, 2008

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Support and revenues:				
Support from public contributions	\$ 339,671	180,861	38,621	559,153
Development grants and contracts	—	175,000	—	175,000
Contributed services and facilities	533,543	—	—	533,543
Interest and dividend income	178,608	—	—	178,608
Rental income	110,093	—	—	110,093
Credit card commissions	9,420	—	—	9,420
Events	36,954	—	—	36,954
Fair value adjustment of CRAT	—	(306,465)	—	(306,465)
Depreciation in market value of investments	(198,426)	—	—	(198,426)
Net assets released from restrictions in satisfaction of program restrictions	346,706	(346,706)	—	—
Total support and revenues	<u>1,356,569</u>	<u>(297,310)</u>	<u>38,621</u>	<u>1,097,880</u>
Expenses:				
Program services	1,095,149	—	—	1,095,149
Management and general	317,880	—	—	317,880
Fund-raising	171,861	—	—	171,861
Events	25,325	—	—	25,325
Total expenses	<u>1,610,215</u>	<u>—</u>	<u>—</u>	<u>1,610,215</u>
Change in net assets	(253,646)	(297,310)	38,621	(512,335)
Net assets, beginning of year	<u>2,880,127</u>	<u>3,012,945</u>	<u>1,975,578</u>	<u>7,868,650</u>
Net assets, end of year	\$ <u><u>2,626,481</u></u>	<u><u>2,715,635</u></u>	<u><u>2,014,199</u></u>	<u><u>7,356,315</u></u>

See accompanying notes to financial statements.

**NEW JERSEY CITY UNIVERSITY FOUNDATION, INC.**  
(A Component Unit of New Jersey City University)

Statement of Activities and Changes in Net Assets

Year ended June 30, 2007

	<u>Unrestricted</u>	<u>Temporarily Restricted</u>	<u>Permanently Restricted</u>	<u>Total</u>
Support and revenues:				
Support from public contributions	\$ 167,587	208,047	95,096	470,730
Development grants and contracts	—	155,000	—	155,000
Contributed services and facilities	569,995	—	—	569,995
Interest and dividend income	200,506	—	—	200,506
Rental income	189,257	—	—	189,257
Credit card commissions	9,887	—	—	9,887
Events	104,391	—	—	104,391
Fair value adjustment of CRAT	—	196,400	—	196,400
Appreciation in market value of investments	454,409	—	—	454,409
Net assets released from restrictions in satisfaction of program restrictions	233,360	(233,360)	—	—
<b>Total support and revenues</b>	<b>1,929,392</b>	<b>326,087</b>	<b>95,096</b>	<b>2,350,575</b>
Expenses:				
Program services	1,235,373	—	—	1,235,373
Management and general	218,955	—	—	218,955
Fund-raising	194,553	—	—	194,553
Events	71,999	—	—	71,999
<b>Total expenses</b>	<b>1,720,880</b>	<b>—</b>	<b>—</b>	<b>1,720,880</b>
<b>Change in net assets</b>	<b>208,512</b>	<b>326,087</b>	<b>95,096</b>	<b>629,695</b>
Net assets, beginning of year	2,671,615	2,686,858	1,880,482	7,238,955
<b>Net assets, end of year</b>	<b>\$ 2,880,127</b>	<b>3,012,945</b>	<b>1,975,578</b>	<b>7,868,650</b>

See accompanying notes to financial statements.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Statements of Cash Flows  
Business-Type Activities – University Only  
Years ended June 30, 2008 and 2007

	<u>2008</u>	<u>2007</u>
Cash flows from operating activities:		
Student receipts	\$ 44,689,386	40,021,060
Grants and contracts	24,617,629	20,745,355
Payments for salaries and benefits	(79,820,075)	(73,879,477)
Payments to suppliers	(17,936,796)	(10,737,147)
Payments for utilities	(4,272,885)	(4,163,122)
Payments to students	(2,677,138)	(2,496,908)
Loans issued to students	(137,684)	(124,288)
Collection of loans from students	64,125	177,485
Auxiliary enterprises	4,293,458	4,297,055
Other receipts	3,124,506	3,616,567
Net cash used by operating activities	<u>(28,055,474)</u>	<u>(22,543,420)</u>
Cash flows from noncapital financing activities:		
State of New Jersey appropriations	<u>38,025,205</u>	<u>35,860,927</u>
Net cash provided by noncapital financing activities	<u>38,025,205</u>	<u>35,860,927</u>
Cash flows from capital financing activities:		
Proceeds from capital debt	74,620,000	16,772,980
Defeasement of debt	(73,850,000)	(19,044,443)
Capital grants and gifts	193,115	1,406,504
Purchase of capital assets	(2,169,513)	(11,695,480)
Bond issuance costs	(707,974)	(1,012,660)
Principal paid on capital debt	(1,901,975)	(3,175,419)
Interest paid on capital debt	(3,719,554)	(3,318,431)
Drawdowns on deposits held with trustees	5,220,457	10,897,112
Deposits made with trustees	(3,616,535)	—
Net cash used by capital financing activities	<u>(5,931,979)</u>	<u>(9,169,837)</u>
Cash flows from investing activities:		
Proceeds from sales and maturities of investments	1,463,787	880,240
Purchases of investments	(1,607,605)	(654,856)
Interest on investments	1,436,328	3,927,882
Net cash provided by investing activities	<u>1,292,510</u>	<u>4,153,266</u>
Net increase in cash and cash equivalents	5,330,262	8,300,936
Cash and cash equivalents as of beginning of year	<u>10,540,507</u>	<u>2,239,571</u>
Cash and cash equivalents as of end of year	<u>\$ 15,870,769</u>	<u>10,540,507</u>
Reconciliation of operating loss to net cash used by operating activities:		
Operating loss	\$ (46,465,563)	(45,493,378)
Adjustments to reconcile operating loss to net cash used by operating activities:		
Bad debt expense	700,859	937,804
Amortization expense	200,346	119,312
State of New Jersey paid fringe benefits expense	11,964,649	13,104,785
Depreciation expense	7,591,063	8,487,092
Changes in assets and liabilities:		
Receivables, net	(202,678)	(120,761)
Other assets, current and noncurrent	—	15,971
Accounts payable and accrued expenses	(2,428,938)	423,949
Deferred revenue	584,788	(18,194)
Net cash used by operating activities	<u>\$ (28,055,474)</u>	<u>(22,543,420)</u>
Noncash transactions:		
Gifts	\$ 190,461	239,062
State of New Jersey paid fringe benefits revenue	11,964,649	13,104,785
State of New Jersey paid fringe benefits expense	(11,964,649)	(13,104,785)

See accompanying notes to financial statements.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Notes to Financial Statements

June 30, 2008 and 2007

**(1) Organization and Summary of Significant Accounting Policies**

**Organization**

New Jersey City University (the University), formerly Jersey City State College, is a public institution of higher education in the State of New Jersey (the State). Effective May 29, 1998, the New Jersey Commission on Higher Education approved the name change and university status. Under the law, the University is an instrumentality of the State of New Jersey with a high degree of autonomy. However, under Governmental Accounting Standards Board (GASB) Statement No. 14, the University is considered a component unit of the State of New Jersey for financial reporting purposes. Accordingly, the University's financial statements are included in the State of New Jersey's Comprehensive Annual Financial Report.

The University, located in Hudson County, is dedicated to urban programs designed to meet the complex economic, social, and educational problems of the "inner" cities of metropolitan New Jersey. The urban mission is unique among the State Colleges and Universities of New Jersey, and in order to strengthen this mission, the University has embarked on a plan designed to make it the premier Cooperative Education University in the State. The University serves thousands of residents of the northeast corner of the State. Approximately 10% of the student population is comprised of men and women from other areas of New Jersey, adjacent states, and foreign countries. The operation and management of the University is vested in its thirteen member board of trustees.

Special features of the campus include the A. Harry Moore Laboratory School for Special Education, the Center for Teaching and Learning, the Small Business Development Center, the Margaret Williams Theater for the Performing Arts, the Black Box Theater, the Small Business Development Incubator, and the University's Jersey City Waterfront Facility. The University's John J. Moore Athletic and Fitness Center has a gymnasium, fitness center, swimming pool, and modern dance studio. The University has 25 art and dance studios, 13 computer labs, 5 auditoriums, and approximately 187 classrooms and laboratories.

**Summary of Significant Accounting Policies**

***Basis of Presentation***

The accounting policies of the University conform to U.S. generally accepted accounting principles as applicable to public colleges and universities. The University's reports are based on all applicable GASB pronouncements as well as applicable Financial Accounting Standards Board (FASB) Statements and Interpretations, Accounting Principles Board Opinions, and Accounting Review Boards of the Committee on Accounting Procedure issued on or before November 30, 1989, unless those pronouncements conflict with or contradict GASB pronouncements. The University has elected not to apply FASB Statements and Interpretations issued after November 30, 1989.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Notes to Financial Statements

June 30, 2008 and 2007

GASB Statement No. 35 establishes standards for external financial reporting for public colleges and universities and requires resources be classified for accounting and reporting purposes into the following net asset categories.

- *Invested in capital assets, net of related debt:* Capital assets, net of accumulated depreciation, and outstanding principal balances of debt attributable to the acquisition, construction, or improvement of those assets.
- *Restricted – expendable:* Net assets whose use by the University is subject to externally imposed stipulations that can be fulfilled by actions of the University pursuant to the stipulations or that expire by the passage of time.
- *Unrestricted:* Net assets not subject to externally imposed stipulations that may be designated for specific purposes by action of management or the board of trustees or may otherwise be limited by contractual agreements with outside parties. Substantially all unrestricted net assets are designated for academic programs, initiatives, and capital programs.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the University's policy is to first apply the expense towards restricted resources, and then towards unrestricted resources.

***Measurement Focus and Basis of Accounting***

The accompanying financial statements have been prepared on the accrual basis of accounting using the economic resources measurement focus. The University reports as a business type activity, as defined by GASB Statement No. 34. Business type activities are those that are financed in whole or in part by fees charged to external parties for goods or services.

***Use of Estimates***

The preparation of financial statements in conformity with U.S. generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

***Cash and Cash Equivalents***

The University classifies as cash equivalents, resources that are in short-term, highly liquid investments and are readily convertible to known amounts of cash. These funds mature in three months or less.

The University invests portions of its cash in two funds, a money market fund which permits the overnight sweep of available cash balances directly into a short-term investment, and the State of New Jersey Cash Management Fund wherein amounts also contributed by other state entities are combined into a large scale investment program. Both are interest bearing accounts from which the funds are available upon demand.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Notes to Financial Statements

June 30, 2008 and 2007

***Investments***

Investments are recorded in the financial statements at fair value, which is based on quoted market price. Purchases and sales of investments are accounted for on the trade-date basis. Investment income is recorded on an accrual basis. Realized and unrealized gains and losses are reported in investment income.

***Deposits Held with Bond Trustees***

Deposits held with bond trustees are recorded in the financial statements at fair value, which is based at quoted market price and consist of cash and cash equivalents, money market accounts, U.S. Treasury notes and government securities, and New Jersey Cash Management Fund. Deposits held with bond trustees that are externally restricted to maintain sinking or reserve funds, or to purchase or construct capital or other noncurrent assets are classified as noncurrent assets in the statements of net assets.

***Capital Assets***

Capital assets are carried at historical cost or if the asset is donated, at fair market value on the date the asset was donated. The costs for replacements are capitalized and the replaced items are retired. Gain or losses resulting from disposal of capital assets are included in nonoperating revenues (expenses). Depreciation is calculated on the straight-line basis over the following estimated useful lives:

Land improvements	10 years
Buildings and building improvements	25 to 50 years
Equipment and other assets	5 to 15 years

Effective July 1, 2007 the University increased the useful life from 20 to 40 years to 25 to 50 years for buildings and building improvements.

***Deferred Financing Costs***

The University capitalizes costs incurred in connection with its long-term debt and amortizes these costs over the life of the respective obligations.

***Revenue Recognition***

Revenues from student tuition and fees and auxiliary enterprises are presented net of scholarships applied to student accounts and are recognized in the period earned. Other payments made directly to students are presented as scholarships and are included in operating expenses in the period incurred. Student tuition and fees and deposits collected in advance of the fiscal year are recorded as deferred revenue in the accompanying statements of net assets.



**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Notes to Financial Statements

June 30, 2008 and 2007

Grant revenue is comprised mainly of funds received from grants from Federal and State of New Jersey sources and is recognized as the related expenses are incurred. Amounts received from grants which have not yet been earned under the terms of the agreements are included in deferred revenue in the accompanying statements of net assets.

Revenue from State of New Jersey appropriations is recognized in the fiscal year during which the State of New Jersey appropriates the funds to the University.

***Classification of Revenue***

The University's policy for defining operating activities in the statements of revenues, expenses, and changes in net assets are those that serve the University's principal purpose and generally result from exchange transactions such as the payment received for services. Examples include (1) student tuition and fees, net of scholarship allowances, (2) auxiliary enterprises, and (3) most Federal and State grants. Nonoperating revenues include activities that have the characteristics of nonexchange transactions, such as operating appropriations from the State, net investment income, and gifts and capital grants and gifts.

***Income Taxes***

The University is exempt from Federal income taxes under Internal Revenue Code Section 115.

***Financial Dependency***

Appropriations from the State of New Jersey are the University's largest source of nonoperating revenue. The University is economically dependent on these appropriations to carry on its operations.

**(2) Cash and Cash Equivalents and Investments**

Effective July 1, 2004, the University adopted Governmental Accounting Standards Board (GASB) Statement No. 40, *Deposit and Investment Risk Disclosures*, an amendment of GASB Statement No. 3 and, accordingly, the University has assessed the Custodial Credit Risk, the Concentration of Credit Risk, Credit Risk and Interest Rate Risk of its cash and cash equivalents and investments.

***Cash and Cash Equivalents***

The carrying amount of cash as of June 30, 2008 and 2007 was \$15,870,769 and \$10,540,507, respectively, while the amount on deposit with banks was \$4,508,858 and \$2,576,111, respectively.

Custodial credit risk associated with the University's cash and cash equivalents includes uncollateralized deposits, including any bank balance that is collateralized with securities held by the pledging financial institution, or by its trust department or agent but not in the University's name. The University's bank deposits as of June 30, 2008 and 2007 were partially insured by Federal Depository Insurance in the amount of \$100,000. Bank balances in excess of insured amount of \$4,408,858 in 2008 and \$2,476,111 in 2007, are collateralized in accordance with Chapter 64 of Title 18A of New Jersey Statutes.

**NEW JERSEY CITY UNIVERSITY**  
(A Component Unit of the State of New Jersey)

Notes to Financial Statements

June 30, 2008 and 2007

The University participates in the State of New Jersey Cash Management Fund wherein amounts also contributed by other State entities are combined into a large scale investment program. The carrying amount and fair value as of June 30, 2008 and 2007 were \$14,864,627 and \$9,775,134, respectively.

Statutes of the State of New Jersey and Regulations of the State Investment Council authorize the New Jersey Division of Investment to invest in obligations of the U.S. Treasury, agencies, and municipal or political subdivisions of the State, commercial paper, bankers acceptances, revenue obligations of public authorities, debt instruments of banks, collateralized notes, and mortgages, certificates of deposit, repurchase agreements, equity, and convertible equity securities, and other common types of investment securities. Investee institutions and organizations are prescribed by the statutes and regulations based on such criteria as minimum capital, dividend paying history, credit history, and other evaluation factors.

***Investments***

Investments consist of the following as of June 30, 2008 and 2007:

	<b>2008</b>	<b>2007</b>
Cash and money market accounts	\$ 6,090,651	5,327,983
U.S. Treasury notes	548,923	1,855,238
U.S. Government agencies	3,751,453	3,797,793
Auction rate securities	2,975,000	1,000,000
Corporate notes and bonds	2,604,456	2,527,110
	15,970,483	14,508,124
Less noncurrent portion	(5,068,602)	(5,433,060)
Investments, current portion	\$ 10,901,881	9,075,064

The University's investments are subject to custodial credit risk, credit risk, concentration of credit risk, and interest rate risk. Each one of these risks is discussed in more detail below.

The University's investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the University, and are held by either: the counterparty or the counterparty's trust department or agent but not in the University's name. The investment risk is that, in the event of the failure of the counterparty to a transaction, the University will not be able to recover the sale of the investment or collateral securities that are in the possession of the outside party. As of June 30, 2008 and 2007, the University's investments are either insured, registered, or held by the University's investment custodian in the University's name.

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Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. GASB Statement No. 40 requires that disclosure be made as to the credit rating of all fixed income securities except obligations of the U.S. government or obligations explicitly guaranteed by the U.S. government. The credit risk of a debt instrument is measured by nationally recognized statistical rating agencies such as Moody's Investors Service, Inc. (Moody's). As of June 30, 2008 and 2007, the University's investment quality ratings as rated by Moody's were as follows:

<u>Investment type</u>	<b>2008</b>	
	<u>Quality rating</u>	<u>Amount</u>
Money market accounts and U.S. Treasury notes		\$ 6,639,574
U.S. Government agencies	AAA	3,751,453
Auction rate securities	AAA	2,975,000
Corporate notes and bonds	AAA	253,027
Corporate notes and bonds	AA3	601,111
Corporate notes and bonds	AA2	62,035
Corporate notes and bonds	A3 and lower	1,688,283
		<u>\$ 15,970,483</u>

<u>Investment type</u>	<b>2007</b>	
	<u>Quality rating</u>	<u>Amount</u>
Money market accounts and U.S. Treasury notes		\$ 7,183,221
U.S. Government agencies	AAA	3,797,793
Auction rate securities	AAA	1,000,000
Corporate notes and bonds	AA3	1,150,906
Corporate notes and bonds	AA2	250,981
Corporate notes and bonds	A3 and lower	1,125,223
		<u>\$ 14,508,124</u>

The University participates in the State of New Jersey Cash Management Fund wherein amounts also contributed by other State entities are combined into a large scale investment program. The cash management fund is unrated.

Concentration of credit risk is the risk associated with the amount of investments the University has with any one issuer that exceed five percent or more of its total investments. Investments issued or explicitly guaranteed by the U.S. government and investments in mutual funds, external investment pools, and other pooled investments are excluded from this requirement. The University's investment policy provides limitations pertaining to the diversification of the investment portfolio.

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Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The University's investment policy provides limitations in the maturities of the various types of investments as a means of managing its exposure to fair value losses arising from interest rate fluctuations. The following tables summarize investment maturities as of June 30, 2008 and 2007:

		<b>2008</b>			
		<b>Investment maturities (in years)</b>			
<b>Investment type</b>	<b>Fair value</b>	<b>Less than 1</b>	<b>1 to 2</b>	<b>Greater than 2</b>	
Cash and money market accounts	\$ 6,090,651	6,090,651	—	—	
U.S. Treasury notes	548,923	—	495,754	53,169	
U.S. Government agencies	3,751,453	253,762	1,826,184	1,671,507	
Auction rate securities	2,975,000	2,975,000	—	—	
Corporate notes and bonds	2,604,456	1,582,468	388,538	633,450	
	<u>\$ 15,970,483</u>	<u>10,901,881</u>	<u>2,710,476</u>	<u>2,358,126</u>	

		<b>2007</b>			
		<b>Investment maturities (in years)</b>			
<b>Investment type</b>	<b>Fair value</b>	<b>Less than 1</b>	<b>1 to 2</b>	<b>Greater than 2</b>	
Cash and money market accounts	\$ 5,327,983	5,327,983	—	—	
U.S. Treasury notes	1,855,238	—	978,923	876,315	
U.S. Government agencies	3,797,793	2,496,100	—	1,301,693	
Auction rate securities	1,000,000	1,000,000	—	—	
Corporate notes and bonds	2,527,110	250,981	1,770,507	505,622	
	<u>\$ 14,508,124</u>	<u>9,075,064</u>	<u>2,749,430</u>	<u>2,683,630</u>	

**(3) Deposits Held with Bond Trustees**

Deposits held with bond trustees include funds held by The Bank of New York and US Trust under the terms of various long-term debt agreements. Deposits held with bond trustees are carried in the financial statements at fair value and consist of the following:

	<b>2008</b>	<b>2007</b>
Cash and cash equivalents	\$ —	264
Money market accounts	4,883,428	3,304,325
U.S. Treasury notes and government securities	12,225,064	16,910,361
	17,108,492	20,214,950
Less noncurrent portion	(11,819,847)	(17,062,712)
Deposits held with bond trustees, current portion	<u>\$ 5,288,645</u>	<u>3,152,238</u>

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The University's investment securities are exposed to custodial credit risk if the securities are uninsured, are not registered in the name of the University, and are held by either the counterparty or the counterparty's trust department or agent but not in the University's name. As of June 30, 2008 and 2007, the University's deposits held with bond trustees are invested in money market accounts or U.S. Treasury notes or government securities guaranteed by the U.S. government. Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. The following table summarizes deposits held with bond trustees maturities as of June 30, 2008 and 2007:

<u>Investment type</u>	<u>Fair value</u>	<b>2008</b>	
		<b>Investment maturities</b>	
		<b>(in years)</b>	
		<u>Less than 1</u>	<u>1 to 2</u>
Money market accounts	\$ 4,883,428	4,883,428	—
U.S. Treasury notes and government securities	12,225,064	11,910,131	314,933
	<u>\$ 17,108,492</u>	<u>16,793,559</u>	<u>314,933</u>

<u>Investment type</u>	<u>Fair value</u>	<b>2007</b>	
		<b>Investment maturities</b>	
		<b>(in years)</b>	
		<u>Less than 1</u>	<u>1 to 2</u>
Cash and cash equivalents	\$ 264	264	—
Money market accounts	3,304,325	3,304,325	—
U.S. Treasury notes and government securities	16,910,361	16,724,346	186,015
	<u>\$ 20,214,950</u>	<u>20,028,935</u>	<u>186,015</u>

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**(4) Capital Assets**

The detail of capital assets activity for the years ended June 30, 2008 and 2007 follows:

	<u>June 30,</u> <u>2007</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30,</u> <u>2008</u>
Depreciable assets:				
Land improvements	\$ 799,943	—	—	799,943
Buildings and building improvements	154,489,383	26,467,727	(1,097,760)	179,859,350
Equipment and other assets	44,380,213	3,420,178	(730,898)	47,069,493
	<u>199,669,539</u>	<u>29,887,905</u>	<u>(1,828,658)</u>	<u>227,728,786</u>
Less accumulated depreciation:				
Land improvements	(622,741)	(56,298)	—	(679,039)
Buildings and building improvements	(43,015,047)	(3,471,733)	592,734	(45,894,046)
Equipment and other assets	(25,430,607)	(4,063,032)	700,262	(28,793,377)
	<u>(69,068,395)</u>	<u>(7,591,063)</u>	<u>1,292,996</u>	<u>(75,366,462)</u>
	130,601,144	22,296,842	(535,662)	152,362,324
Nondepreciable assets:				
Land	14,487,818	—	—	14,487,818
Construction in progress	31,879,148	2,784,113	(28,673,847)	5,989,414
	<u>\$ 176,968,110</u>	<u>25,080,955</u>	<u>(29,209,509)</u>	<u>172,839,556</u>
	<u>June 30,</u> <u>2006</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30,</u> <u>2007</u>
Depreciable assets:				
Land improvements	\$ 799,943	—	—	799,943
Buildings and building improvements	122,406,980	32,082,403	—	154,489,383
Equipment and other assets	41,786,049	3,098,611	(504,447)	44,380,213
	<u>164,992,972</u>	<u>35,181,014</u>	<u>(504,447)</u>	<u>199,669,539</u>
Less accumulated depreciation:				
Land improvements	(563,443)	(59,298)	—	(622,741)
Buildings and building improvements	(38,510,853)	(4,504,194)	—	(43,015,047)
Equipment and other assets	(21,955,075)	(3,923,600)	448,068	(25,430,607)
	<u>(61,029,371)</u>	<u>(8,487,092)</u>	<u>448,068</u>	<u>(69,068,395)</u>
	103,963,601	26,693,922	(56,379)	130,601,144
Nondepreciable assets:				
Land	14,127,958	359,860	—	14,487,818
Construction in progress	55,220,093	11,878,845	(35,219,790)	31,879,148
	<u>\$ 173,311,652</u>	<u>38,932,627</u>	<u>(35,276,169)</u>	<u>176,968,110</u>

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Estimated costs to complete the projects classified as construction in progress as of June 30, 2008 approximated \$5.2 million and are anticipated to be funded primarily from bond financing, and other unrestricted resources. During 2008 and 2007, the University capitalized interest income of approximately \$53,000 and \$625,000, respectively, and interest expense of approximately \$874,000 and \$1,870,000, respectively, which is included in construction in progress in the accompanying statements of net assets.

**(5) Long-Term Debt**

The University has financed capital assets through various revenue bonds issued by the New Jersey Educational Facilities Authority (NJEFA). The University has pledged all net revenue derived from the operation of the dormitories, student center, recreation center, academic building, and athletic and recreation facilities as security. Estimated costs in connection with these capital assets of approximately \$86.4 million and \$83.6 million as of June 30, 2008 and 2007, respectively, are included in the accompanying statements of net assets. The following obligations to the Authority were outstanding as of June 30, 2008 and 2007:

	<u>Interest rate</u>	<u>2008</u>	<u>2007</u>
Bonds payable:			
New Jersey Educational Facility Authority Revenue Bonds:			
Series 1977 C Revenue Bonds, due serially to 2010	6.29%	\$ 1,630,000	2,105,000
Series 1999 B Revenue Bonds, due serially to 2018	4.40 – 5.00%	9,030,000	9,030,000
Series 1999 B Revenue Bonds, due July 1, 2019, 2020, and 2022	4.75 – 5.00%	4,625,000	4,625,000
Series 2002 A Revenue Bonds, due serially to 2032	3.00 – 5.00%	2,215,000	2,215,000
Series 2003 A Revenue Bonds, due July 1, 2032	Variable (0% and 3.51% as of June 30, 2008 and 2007, respectively)	—	47,750,000
Series 2003 B Revenue Bonds, due July 1, 2018	5.45%	2,300,000	2,300,000
Series 2005 A Revenue Bonds, due July 1, 2035	Variable (0% and 3.70% as of June 30, 2008 and 2007, respectively)	—	21,025,000
Series 2006 C Revenue Refunding Bonds, due July 1, 2036	Variable (0% and 5.08% as of June 30, 2008 and 2007, respectively)	—	5,950,000
Series 2007 F Revenue Refunding Bonds due July 1, 2032	3.00 – 5.00%	17,910,000	17,910,000
Series 2008 E Revenue Refunding Bonds, due July 1, 2035	4.00 – 5.00%	68,445,000	—
Series 2008 F Revenue Refunding Bonds, due July 1, 2036	6.85%	<u>6,175,000</u>	<u>—</u>
Total bonds payable		<u>112,330,000</u>	<u>112,910,000</u>

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	<b>Interest rate</b>	<b>2008</b>	<b>2007</b>
Other long-term debt:			
New Jersey Educational Facility Authority Higher Education Capital Improvement Fund Series 2000 B	4.13 – 5.75%	\$ 4,370,001	4,600,001
New Jersey Educational Facility Authority Dorm Safety 2001 A and B	5%	441,594	496,793
New Jersey Environmental Infrastructure Trust Loan 2005 A	4.00 – 5.00%	755,000	780,000
New Jersey Environmental Infrastructure Fund Loan 2005 A	–	1,158,567	1,172,416
Various capital lease obligations	5%	70,979	298,906
Total other long term debt		6,796,141	7,348,116
Total long term debt		119,126,141	120,258,116
Less noncurrent portion		(117,280,351)	(118,218,036)
Total long-term debt, current portion		\$ 1,845,790	2,040,080

In April 2008, the University issued \$68.4 million in Series 2008 E Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2003 A in its entirety, as well as to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2005 A in its entirety, and finance the costs associated with the issuance of the 2008 E Bonds, including certain swap termination payments. In April 2008, the University also issued \$6.1 million in Series 2008 F Revenue Refunding Bonds through the NJEFA to finance the current refunding of all of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 2006 C in its entirety and finance the payment of the costs of issuance of the 2008 F Bonds.

In April 2007, the University issued \$17.9 million in Series 2007 F Revenue Refunding Bonds through the NJEFA to finance the advance refunding of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1998 E in its entirety, as well as to finance the advance refunding of a portion of the NJEFA's Revenue Bonds, New Jersey City University Issue, Series 1999 B and 2002 A, and finance the payment of the costs of issuance of the Bonds. \$17.4 million of the proceeds of the Series 2007 F Revenue Bonds were used to purchase securities that were deposited in an irrevocable trust with an escrow agent to provide for all future debt service payments of Series 1998 E and portions of debt service payments of Series 1999 B and 2002 A.

***Interest Rate Swaps***

As a means to lower its borrowing costs, when compared against fixed-rate bonds, the Authority entered into the following interest rate swaps.



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As a result of market activity in the auction rate market, in conjunction with the fixed rate refunding of three of the University's series of auction rate securities, in April 2008 the University terminated its interest rate swaps, resulting in a net payment by the University, financed with the refunding bonds, of approximately \$566,000.

***2003 A Synthetic Fixed Swap***

In May of 2003, in connection with its \$47,850,000 Series 2003 A floating rate bonds, the University entered into an interest rate swap. The intention of the swap was to effectively change the Authority's floating interest rate on the bonds to a synthetic fixed rate of 3.245%.

The bonds and the related swap agreement were scheduled to mature on July 1, 2032, and the swap's remaining notional amount of \$21,910,000 matched a portion of the \$47,850,000 floating rate bonds. The swap was entered at the same time the bonds were issued. Starting in fiscal year 2005, the notional value of the swap and the principal amount of the associated debt declined per their respective schedules. Under the swap, the Authority paid the counterparty a fixed payment of 3.245% and received a variable payment computed as 67% of the one-month London Interbank Offered Rate (LIBOR). Conversely, the bond's floating rate coupons were based on a short-term tax-exempt rate which was a market rate that correlated to The Bond Market Association Municipal Swap Index (BMA).

Interest rates were increasing positively impacting the fair value of the swap since execution. The swap had a fair value of \$1,210,059 as of June 30, 2007. The fair value was estimated using the zero-coupon method. This method calculated the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipated future spot interest rates. Those payments were then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement on the swap.

As of June 30, 2007, the Authority was exposed to credit risk because the swap had a favorable fair value. The swap counterparty was rated AA by Standard and Poor's and Aa1 by Moody's as of June 30, 2007. To mitigate the potential for credit risk, if the counterparty's credit quality fell below AA-/Aa3 by at least one rating agency, the fair value of the swap would be fully collateralized by the counterparty with U.S. government securities. Collateral would be posted with a third-party custodian.

The swap exposed the University to basis risk should the relationship between LIBOR and the floating rate bonds converge, changing the overall synthetic rate on the bonds. The effect of this difference in basis was indicated by the difference between the intended synthetic rate (3.245%) and the overall synthetic rate (3.195%) as of June 30, 2007. If a change occurred that resulted in the rates' moving to convergence, the expected cost of savings may not be realized. As of June 30, 2007, the floating bond rate was 3.51%, whereas 67% of LIBOR was 3.56%.

In April 2008 the University terminated its 2003A synthetic fixed swap, resulting in a net payment by the University, of approximately \$669,000.

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***Basis Swap***

In January 2005, the Authority entered into a Basis Swap in order to hedge interest rate risk by converting its remaining Series 2003 A variable rate bonds, which trades based on BMA, into variable rate debt based on 78.05% of LIBOR.

In January 2007, the University terminated the Basis Swap transaction and received a cash payment of approximately \$604,000 during fiscal year end June 30, 2007.

***2005 A Synthetic Fixed Swap***

In January 2005 the Authority entered into a synthetic fixed rate swap in connection with its Series 2005 A floating rate bonds. The intention of the swap was to effectively change the Authority's floating interest rate on the bonds to a synthetic fixed rate of 3.355%.

The bonds and the related swap agreement were scheduled to mature on July 1, 2035, and the swap's notional amount of \$21,575,000 matched the principal amount of the Series 2005 A floating rate bonds. The swap was entered at the same time the bonds were issued. Under the swap, the Authority paid the counterparty a fixed payment of 3.355% and received a variable payment equivalent to the (BMA) through January 1, 2007 and computed as 67% of the one-month LIBOR thereafter. Conversely, the bond's floating rate coupons were based on a tax-exempt floating rate which was a market rate that correlated to BMA.

The swap had a fair value of \$728,400 as of June 30, 2007. The fair value was estimated using the zero-coupon method. This method calculated the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipated future spot interest rates. These payments were then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each future net settlement on the swap.

The swap counterparty was rated A+ by Standard & Poor's and Aa3 by Moody's as of June 30, 2007. To mitigate the potential for credit risk, if the counterparty's credit quality fell below AA-/Aa3 by at least one rating agency, the fair value of the swap will have been fully collateralized by the counterparty with U.S. government securities. Collateral would be posted with a third-party custodian.

During the initial period of the swap when the variable rate was based on the BMA index, the Authority was exposed to interest rate risk since the bonds were reset at a tax-exempt floating rate similar, but not necessarily the same as the BMA tax-exempt index.

After the initial variable rate period of the swap, the Authority would have been exposed to basis risk since the variable leg will then have been based on 67% of the one-month LIBOR. The swap exposed the University to basis risk should the relationship between LIBOR and the floating rate bonds converge, changing the overall synthetic rate on the bonds. The effect of this difference in basis was indicated by the difference between the intended synthetic rate (3.355%) and the overall synthetic rate as of June 30, 2007, 3.325%. If a change occurred that resulted in the rates' moving to convergence, the expected cost of savings may not be realized. As of June 30, 2007, the floating bond rate was 3.70%, whereas BMA was 3.73%.

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In April 2008 the University terminated its 2005A synthetic fixed swap, resulting in a payment by the University of approximately \$850,000.

**2006 LIBOR Yield Curve Basis Swaps**

In June 2006, the Authority entered into three LIBOR Yield Curve Basis Swaps (Basis Swaps) for the benefit of the University to enhance the 2003A Synthetic Fixed Rate Swap, 2005A Synthetic Fixed Rate Swap and the 2003A Basis Swap. The purpose of each of the basis swaps was to effectively lower the overall borrowing costs of each associated bond issues. The University entered into the basis swap with the purpose of extending the tenure of the variable leg of each of the swaps due to the relatively flat yield curve. Each of the basis swaps converted the floating rates of the 2003A Synthetic Fixed Rate Swap, 2005A Synthetic Fixed Rate Swap and the 2003A Basis Swap from a percentage of one month LIBOR to a percentage of the five year USD-ISDA-Swap Rate.

All of the basic terms of the basis swaps matched each of the related swap and bond issues. Under each basis swap agreement, the University paid and received the following variable rate indexes based on the table below:

<b>Description</b>	<b>Authority receives % of 5 year USD-ISDA- Swap Rate</b>	<b>Authority pays 1% of 1 month LIBOR</b>
\$22 million Series 2003A LIBOR Yield Curve Basis Swap	61.13%	67.00%
\$21.575 million Series 2005A Yield Curve Basis Swap	60.80	67.00
\$25.85 million Series 2003A Yield Curve Basis Swap	71.60	78.05

As of June 30, 2007, the Authority was not exposed to credit risk because each of the basis swaps had a negative fair value. The counterparty for each basis swap remained the same as the related swap. As of June 30, 2007 each of the basis swaps had the following fair values:

<b>Description</b>	<b>Fair value</b>
\$22 million Series 2003A LIBOR Yield Curve Basis Swap	\$ (136,785)
\$21.575 million Series 2005A Yield Curve Basis Swap	(184,985)
\$25.85 million Series 2003A Yield Curve Basis Swap	(393,383)

The fair value was calculated using the zero-coupon method. This method calculated the future net settlement payments required by the swap, assuming that the current forward rates implied by the yield curve correctly anticipate future spot interest rates. These payments were then discounted using the spot rates implied by the current yield curve for hypothetical zero-coupon bonds due on the date of each further net settlement on the swap.

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The basis swap exposed the Authority to yield curve risk should the spread of one month LIBOR minus the five-year USD-ISDA-Swap Rate become positive. The negative effects of yield curve risk were caused by an inversion of the associated yield curve resulting in the Authority paying a higher overall borrowing cost. As way to mitigate this inherent risk over the short-term, the Authority executed the transaction based on a forward effective date beginning in June 2007. In fiscal year 2008, the Authority extended the forward effective date to June 2008.

In April 2008 the University terminated its three constant maturity swaps, resulting in a payment received by the University, of approximately \$953,000.

***Capital Leases***

The University has entered into various capital lease purchase agreements for equipment which are principally for the duration of one to five years depending on the application and financial advantage to the University. Such agreements are essential to the normal operation of the University, and it is expected that these arrangements, where applicable, would be renegotiated when financially advantageous. The payments of these agreements include a 5% charge for interest. As of June 30, 2008 and 2007, the net present value of the aggregate capitalized lease obligation associated with these agreements, which excludes future interest payments, is \$70,979 and \$298,906, respectively. The fiscal year 2008 and 2007 payments for these capitalized lease obligations were \$249,555 and \$285,732, respectively.

***Future Minimum Payments***

The following is a schedule of future minimum principal and interest payments on the University's long-term debt obligations as of June 30, 2008:

	<u>Principal</u>	<u>Interest</u>
Year ending June 30:		
2009	\$ 1,845,790	2,651,899
2010	3,291,892	5,550,959
2011	3,867,637	5,404,941
2012	3,424,937	5,229,538
2013	<u>3,567,711</u>	<u>5,084,117</u>
2009-2013 subtotal	15,997,967	23,921,454
2014-2018	20,181,781	23,003,114
2019-2023	22,887,016	18,229,223
2024-2028	19,401,454	13,343,494
2029-2033	21,920,000	8,493,863
2034-2037	<u>18,737,923</u>	<u>2,967,450</u>
	<u>\$ 119,126,141</u>	<u>89,958,598</u>

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***Line of Credit***

On July 3, 2006 the University entered into a secured commercial revolving-credit loan agreement with Bank of America in the amount of \$5,000,000. This line of credit was available through June 30, 2007 and was not extended during 2008.

**(6) Noncurrent Liabilities**

The following table summarizes the changes in noncurrent liabilities during the years ended June 30, 2008 and 2007:

	<u>June 30, 2007</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30, 2008</u>	<u>Current portion</u>
Long-term debt	\$ 120,258,116	74,620,000	(75,751,975)	119,126,141	1,845,790
Other noncurrent liabilities:					
U.S. government grants refundable	569,988	3,948	—	573,936	—
Compensated absences	4,398,307	991,389	(207,189)	5,182,507	3,296,936
Total noncurrent liabilities	<u>\$ 125,226,411</u>	<u>75,615,337</u>	<u>(75,959,164)</u>	<u>124,882,584</u>	<u>5,142,726</u>
	<u>June 30, 2006</u>	<u>Additions</u>	<u>Reductions</u>	<u>June 30, 2007</u>	<u>Current portion</u>
Long-term debt	\$ 125,094,661	16,772,980	(21,609,525)	120,258,116	2,040,080
Other noncurrent liabilities:					
U.S. government grants refundable	555,011	14,977	—	569,988	—
Compensated absences	4,214,437	445,895	(262,025)	4,398,307	2,683,647
Total noncurrent liabilities	<u>\$ 129,864,109</u>	<u>17,233,852</u>	<u>(21,871,550)</u>	<u>125,226,411</u>	<u>4,723,727</u>

**(7) Retirement Plans**

***GASB Statement No. 45, Accounting and Financial Reporting by Employers for Postemployment Benefits Other than Pensions***

The State of New Jersey is implementing Government Accounting Standards Board Statement No. 45, *Accounting and Financial Reporting by Employers for Postemployment Benefits Other Than Pensions* for the fiscal year ending June 30, 2008. The State of New Jersey is legally responsible for contributions to the other postemployment benefits plan that covers the employees of New Jersey City University. The employees of New Jersey City University are employees of the State of New Jersey, therefore the other postemployment benefit plans liability will be reported by the State of New Jersey.

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***Plan Descriptions***

The University participates in two major retirement plans for its employees – Public Employees’ Retirement System (PERS) and the Alternate Benefit Program (ABP). Enrollment into the pension program is mandatory for all employees. Employees who are retired from another state administered retirement plan are exempt from participation. The PERS pension plan is a defined benefit program administered by the State of New Jersey Division of Pension and Benefits. It was established to provide coverage to all civil service employees of the state or public agencies of the state. PERS was established under the provisions of N.J.S.A. 43:15A to provide coverage, including post retirement healthcare, to substantially all full-time employees of the State or public agency provided the employee is not a member of another State administered retirement system. The ABP pension plan is a defined contribution program administered by the State of New Jersey Division of Pension and Benefits. The plan allows enrollees to make contributions to the following carriers: Teachers Insurance and Annuity Association – College Retirement Equities Fund (TIAA/CREF), ING Aetna Financial Services, AIG Valic, Equitable Life Insurance Company, Hartford, and Travelers.

In addition to the two plans in which the University participates, certain faculty members of the University participate in the Teachers’ Pension and Annuity Fund (TPAF) which is a State of New Jersey cost-sharing defined benefit plan. TPAF was established under the provisions of N.J.S.A. 18A:66 to provide coverage including post retirement healthcare to substantially all full time public school employees in the State of New Jersey. The State of New Jersey issues a publicly available financial report that includes financial statements and required supplementary information for PERS and TPAF. This report may be obtained by writing to the State of New Jersey, Department of the Treasury, Division of Pension and Benefits, P.O. Box 295, Trenton, New Jersey 08625-0295.

***PERS Funding Policy***

Employees holding classified position are enrolled into the PERS pension plan. For permanent employees, PERS enrollment begins after the employees complete their probationary period, which is normally four months. All temporary employees must be enrolled after one year of continuous employment. Currently, PERS members are required to contribute 5.5% and 5.0% of their annual covered salary for the years ended June 30, 2008 and 2007, respectively. This amount changes with negotiations of each new union contract. The State of New Jersey, in accordance with State statutes, makes employer contributions on behalf of the University. The State of New Jersey contribution is based upon annual actuarially determined percentages of total compensation of all active members. The State of New Jersey’s annual contribution approximates the actuarially determined pension cost for the year. Employers were not required to contribute in 2008 or 2007 due to legislation enacted in 1997 by the State of New Jersey, which fully funded previously existing unfunded accrued liabilities of PERS through State of New Jersey bonds. The contribution requirements of the plan members and the University are established and may be amended by the State of New Jersey.

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***Alternate Benefit Program Information***

Employees enrolled in the ABP pension program are faculty members, administrators, and managers of the University. Enrollment into the pension program begins the first date of hire for all permanent employees. Temporary employees are enrolled after one year of continuous temporary employment. ABP provides the choice of six investment carriers all of which are privately operated defined contribution retirement plans. The University assumes no liability for ABP members other than payment of contributions. ABP provides retirement and death benefits for or on behalf of these full-time professional employees and faculty members electing to participate in this optional retirement program. Participation eligibility, as well as contributory and noncontributory requirements, is established by the State of New Jersey Retirement and Social Security Law. Benefits are determined by the amount of individual accumulations and the retirement income option selected. All benefits vest after the completion of one year of service. Individually owned annuity contracts that provide for full ownership of retirement and survivor benefits are purchased at the time of vesting.

Participating University employees are required to contribute 5% of their base annual salary and may contribute, on a pretax basis, an additional voluntary contribution of salary up to the maximum Federal statutory limit. Employer contributions are 8%. During the years ended June 30, 2008 and 2007, ABP received employer and employee contributions that approximated the following from the University:

	<b>2008</b>	<b>2007</b>
Employer contribution	\$ 2,589,000	2,485,000
Employee contribution	1,618,000	1,553,000
Basis for contributions:		
Participating employee salaries	32,363,000	31,065,000

Employer contributions to ABP are paid by the State of New Jersey and are reflected in the accompanying financial statements as appropriations revenue and as expenses.

**(8) Contingent Liabilities**

The University is a party to various legal actions arising in the ordinary course of business. While it is not possible at this time to predict the ultimate outcome of these actions, it is the opinion of management that the resolution of these matters will not have a material adverse effect on the University's financial position.

**(9) State of New Jersey Fringe Benefit Appropriations**

The State of New Jersey, through separate appropriations, pays certain fringe benefits. Specifically, there is a current matching portion for the pension contribution for active employees, medical and dental benefits, state taxes, and FICA taxes. For the years ended June 30, 2008 and 2007, such benefits amounted to approximately \$17.7 million and \$18.0 million, respectively, and are included in appropriations revenue and expenses in the accompanying financial statements.

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**(10) Compensated Absences**

The University recorded a liability for compensated absences in the amount of approximately \$5,182,507 and \$4,398,307 as of June 30, 2008 and 2007, respectively, which is included in compensated absences, current portion and other noncurrent liabilities in the accompanying statements of net assets. The liability is calculated based upon employees' accrued vacation leave as of year-end, as well as an estimated vested amount for accrued sick leave.

Payments for accumulated sick-leave balances are made to retiring employees upon regular retirement. The payment is based on 50% of the employee's sick-leave accumulation at the pay rate in effect at the time of retirement, up to a maximum of \$15,000. Employees separating from University service prior to retirement are not entitled to payments for accumulated sick-leave balances. Prior to 1991, the State reimbursed the University for payments made to retiring employees for accrued sick leave; however, during 1991 through 2005, the State did not make such reimbursements. The University paid \$89,514 and \$205,787 in sick-leave payments for employees who retired during the years ended June 30, 2008 and 2007, respectively.

**(11) Student Financial Assistance Programs**

The University's students receive support from Federal and State of New Jersey student financial assistance programs.

The University's compliance with the requirements of the Federal student financial assistance programs authorized by Title IV of the U.S. Higher Education Act of 1965, as amended (Title IV Programs), is subject to annual audit by an independent auditor. Such compliance audits are subject to review by the U.S. Department of Education (the Department). Management is of the opinion that a liability, if any, resulting from compliance audits would not have a material adverse effect on the University's financial position.

**(12) New Jersey City University Foundation, Inc.**

New Jersey City University Foundation, Inc. (Foundation) is a legally separate tax-exempt component unit of the University with a fiscal year-end of June 30. The Foundation has received a determination letter from the Internal Revenue Service concluding that it is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. The Foundation acts primarily as a fund-raising entity to supplement the resources available to the University. The Foundation's board of directors has 13 members with three of the members representing the University. They are the President, Vice President for Administration and Finance, and Vice President for University Advancement. Although the University does not control the timing or amount of receipts from the Foundation, the resources or the income thereon, the Foundation holdings and investments are used exclusively for the benefit, support, and promotion of the University for its activities. Because the resources held by the Foundation have historically only been used by, or for the benefit of the University, the Foundation is considered a component unit of the University and is discretely presented in the University's basic financial statements.



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During the year ended June 30, 2008 and 2007, the Foundation distributed \$92,209 and \$103,731, respectively, to the University in the form of scholarships. The Foundation distributed an additional \$190,000 to the University to mitigate the University's scholarship expenses. In addition the Foundation also contributed \$91,229 to the University to aid in the furnishing of the University's Advancement Office Renovation. The University contributed \$380,461 and \$429,062 in services for the years ended June 30, 2008 and 2007, respectively.

In February 2005, the University provided a \$390,000 promissory note to the Foundation. This note was noninterest bearing during its original term and matured December 1, 2007. The University extended the promissory note until June 2008 at which time it was paid in full.

Complete financial statements for the Foundation can be obtained from the Controller's Office at 2039 Kennedy Boulevard, Jersey City, New Jersey 07305.

The Foundation is a private not-for-profit organization that reports under FASB standards, including FASB Statement No. 117, *Financial Reporting for Not-For-Profit Organizations*. As such, certain revenue recognition criteria and presentation features are different from GASB revenue recognition criteria and presentation features. No modifications have been made to the Foundation's financial information in the University's financial reporting entity for these differences.